

BUILDING FUTURE-FIT GOVERNMENTS

Reinforcing Resilience in
Public Sector Governance

26 JULY 2022

Powered by:

AZEUS
A CMMI LEVEL 5 COMPANY

 **convene**


CSIA
CORPORATE SECRETARIES
International Association

Failures in Corporate Governance in the Public Sector – Lessons Learnt In Latin America and in the UK



Andres Oneto La Faye

In Latin America, one dilemma that has generated debates and public policies in the region is the privatization or nationalization of state-owned enterprises (SOEs). Equally complex, we are also looking to address how and what corporate governance policies can help SOEs in public ownership and management.



Khalid Hamid

Corporate governance failures in the UK include the wrongful use of resources, vulnerability to corruption, and the issue of the definite position of SOEs. What we've absorbed in these failures is for corporate governance professionals to always run the right information to the right people in the right way, in order to make sound decisions and uphold transparency.

Failures in Corporate Governance in the Public Sector – Lessons Learnt In South Africa and Zimbabwe



Khathutshelo Nethavhani

In South Africa, what we've learned from the public sector governance failures, such as massive corruption, is to put a demarcation line between the governance of public and private sectors. Generally, because the private players are influencing the SOEs and how they make decisions in the public sector arena.



Dr. Lovemore Gomera

Given the demand for accountability and transparency from SOEs in Zimbabwe, what we've learned is improving the Boards, State processes, and Institutions to appoint the right authorities, combat corruption, manage strategic directions of SOEs, and practice good corporate governance at all operations.

The Value of Corporate Governance in State-Owned Enterprises



**Andres Oneto La
Faye**

“

The application of good governance practices has positive impacts:

1. *Provides institutional structure for long-term objectives*
2. *Produces more stable Board of Directors and Board processes*
3. *Oversees risks, transparency, and accountability mechanisms*

“

Corporate Governance is a concrete and tangible tool to identify, manage and mitigate risks.

Current and Future Challenges Faced by Governments



Dr. Lovemore Gomera

Governments should play an active role in driving sustainability. The government must plan together with the private sector to align the needs and priorities to enable change. SOEs, on the other hand, should have frameworks for sustainable operations, especially for industries like infrastructure and mining.



Khalid Hamid

The public sector needs to report on their direct impact on the environment and society, and their contributions to balance financial and non-financial efforts. Most importantly, the government must be able to set ESG regulations for the private sector at a country-level.

Current and Future Challenges Faced by Governments



Khathutshelo Nethavhani

The biggest problem we face in the public sector is the distinction and relationship between the state and political parties. To ensure that SOEs are free from political interference, there is a need for a policy that would set up allegiances for the government with minimal outside influence.



Andres Oneto La Faye

The great challenge for governing bodies of SOEs is to continue the leadership of the entity regardless of the political and electoral changes. This means incorporating corporate governance as part of the culture of the organization, thus, going beyond complying with a set of codes and regulations.

Digital Transformation for Future-Fit Governments



Khalid Hamid

Implementing digital data governance in the public sector relies more on managing information and integrated thinking.

Governments need to build robust digital architecture to ensure data security, protection of information, and transparency.



Dr. Lovemore Gomera

In successfully implementing a digital strategy for governments, the private sector plays a massive role in developing connectivity and support services, such as partnering with governments for hosting platforms. At the end of the day, a successful digital strategy will benefit the customers and the citizenry from both of the sectors' services.



Read the full article: **Building Future-Fit Governments: Insights on Public Sector Governance**

Learn more at azeusconvene.com & csiaorg.com

Follow us **@conveneglobal** on

